

Disclosures

Certain statements contained in this presentation and in the accompanying oral presentation, other than statements of fact that are independently verifiable at the date hereof, may constitute forward-looking statements. Examples of such forward-looking statements include statements regarding BeiGene's research, discovery, and preclinical and early-stage clinical programs and plans; recent clinical data for BeiGene's product candidates and approvals of its medicines; the conduct of late-stage clinical trials and expected data readouts; additional planned commercial product launches; and the advancement of and anticipated clinical development, regulatory milestones and commercialization of BeiGene's medicines and drug candidates. Actual results may differ materially from those indicated in the forward-looking statements as a result of various important factors, including BeiGene's ability to demonstrate the efficacy and safety of its drug candidates; the clinical results for its drug candidates, which may not support further development or marketing approval; actions of regulatory agencies, which may affect the initiation, timing and progress of clinical trials and marketing approval; BeiGene's ability to achieve commercial success for its marketed medicines and drug candidates, if approved; BeiGene's ability to obtain and maintain protection of intellectual property for its technology and medicines; BeiGene's reliance on third parties to conduct drug development, manufacturing and other services; BeiGene's limited experience in obtaining regulatory approvals and commercializing pharmaceutical products and its ability to obtain additional funding for operations and to complete the development and commercialization of its drug candidates and achieve and maintain profitability; the impact of the COVID-19 pandemic on BeiGene's clinical development, commercial, regulatory and other operations, as well as those risks more fully discussed in the section entitled "Risk Factors" in BeiGene's most recent periodic report f

Some of the clinical data in this presentation relating to BeiGene's investigational drug candidates is from pre-clinical studies or early phase, single-arm clinical trials. When such data or data from later stage trials are presented in relation to other investigational or marketed drug products, the presentation and discussion are not based on head-to-head trials between BeiGene's investigational drug candidates and other products unless specified in the trial protocol. BeiGene is still conducting pre-clinical studies and clinical trials and, as additional patients are enrolled and evaluated, data on BeiGene's investigational drug candidates may change.

This presentation and the accompanying oral presentation contain data and information obtained from third-party studies and internal company analysis of such data and information. BeiGene has not independently verified the data and information obtained from these sources. Forward-looking information obtained from these sources is subject to the same qualifications noted above.





~40 offices, 9,400+ colleagues on 5 continents



\$1.3B in annual product revenue **\$3.8B** cash balance*



3,500+ global commercial team **16** approved products



Founded 2010



950+ oncology research team



2,700 global clinical development & medical affairs team



In-house manufacturing plus U.S. expansion under construction



60+ pre-clinical programs, the majority with first-in-class potential



~50 assets in clinical and commercial stages



~20 industry collaborations





BeiGene

Numbers as of March 2023

Building Strategic and Sustainable Competitive Advantages

Innovation with speed and lower cost to better serve patients around the world

Our Five Sustainable Competitive Advantages:

Research

- 950+ research team with entrepreneurial culture
- Heme, solid tumor and I&I franchise including 60+ preclinical programs, ~50% with first-in-class potential
- Focus on innovative modalities in oncology and I&I

2 Clinical Dev

- Cost and time-advantaged clin dev
- 2,300 clinical development colleagues
- Global development, Asia inclusive (45+ geographies)
- ~50 assets in clin & comm stage
- 20,000+ subjects enrolled

(3) Commercial

- 3,300+ in China including medical affairs, competitively positioned, science-based leadership
- 500+ competitive footprint in North America & Europe
- Expanding presence in multiple countries/ regions, including underserved areas

Cornerstone Med

- Cornerstone commercial medicines with huge global potential, BTKi and PD-1
- Complemented by deep and innovative clinical portfolio

Manufacturing

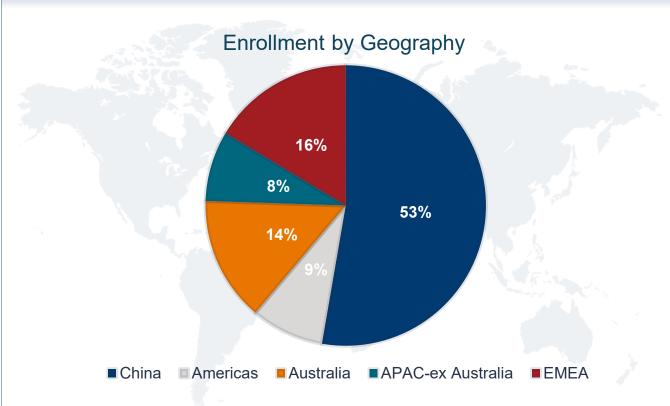
- 500+ people in 3 mfg. sites; In-house capabilities bring cost, agility to internal and external programs
 - Suzhou
 - Guangzhou
 - > Hopewell, NJ
- Capability to manufacture both small molecules and biologics

Trials Span

45⁺ Countries & Regions

20K+
People Enrolled in
110+
Clinical Trials

TRANSLATING SCIENCE TO IMPROVE ACCESS AND AFFORDABILITY BY CHALLENGING THE STATUS QUO





Positioned to Deliver on Significant Revenue Growth



Dollars in thousands

Key Drivers

- Significant revenue growth driven by BRUKINSA
- Growing share of PD1/L1 class in China, expanding top leadership position
- Continued revenue growth for partner medicines
- Execution of commercial launches for late-stage pipeline
- Continued global commercial expansion



Differentiated Biological Hypothesis and First-in-Class Programs Based on Deep Oncology Insights from the Bench

BTK - Higher exposure, better selectivity, targeted inhibition

Differentiated biological hypothesis

PD-1 - Fc function silenced

Potential first-in-class, or first wave

TIGIT - Intact Fc function, first wave

BCL2 - Higher potency, increased selectivity, and shorter half life

BTK Degrader - Potentially first-in-class, eliminates both kinase and non-kinase function of BTK, should inhibit BTKi resistant strains

OX-40 - Only OX-40 Ab not interfering with OX-40 ligand binding

HPK-1 - Potentially first-in-class intracellular checkpoint inhibitor

CEA-41BB - Potentially first-in-class immune activator, converting immune cold tumor to hot



Productive Research and Path to Global Oncology Leadership



Oncology Research Expertise With Proven Track Record of Innovation

Research Team Expansion

Science-driven culture from inception

Prolific in first decade and expected to be more productive in the years ahead

- 60+ preclinical programs, ~50% with first-in-class or best-inclass potential
- A burst of new clinical molecules expected in the next few years, 10+ INDs per year expected starting in 2024

Expanding new capabilities and talent base with intent to expand into the US

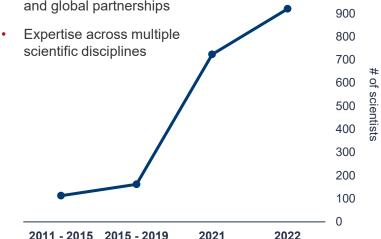
- Invest in new modalities including CDAC, BsAb / TsAb, ADC, NK cell therapies, pro-cytokines
- Investing in new capabilities and driving efficiencies through portfolio management

Quality validated by clinical results, global approvals, and major pharma/biotech partnerships that have generated \$1.4bn collaboration fees

Global Research Headcount

Highly productive 950+ scientists

- Low-cost and high-efficiency
- Quality validated by clinical results and global partnerships





1000

BRUKINSA Superiority to Ibrutinib Core to Hematology Franchise*



- Complete and sustained target inhibition in disease originating tissues
- Maintains therapeutic concentrations over 24 hours
- Equally or more selective than any approved BTKi



Broad Global
Clinical Program
4,900+ Subjects

- 35 trials across 29 markets
- Two head-to-head studies versus ibrutinib – 800+ subjects
- Comprehensive label vs. next generation BTKi (approved in CLL, MCL, WM, MZL)

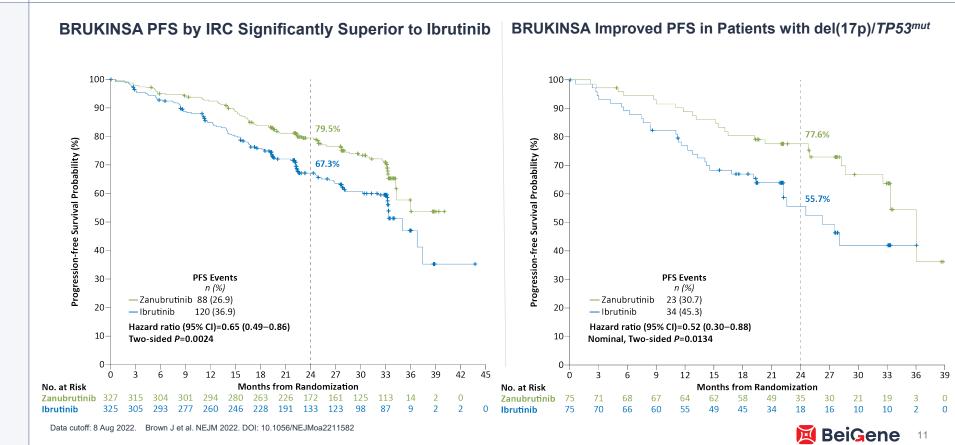
Demonstrating Clinical Advantages

- First and only BTKi to demonstrate superior efficacy versus ibrutinib – ORR and PFS
- Favorable safety versus ibrutinib with improved cardiac profile - Afib, and 0% vs 1.9% sudden cardiac death in ALPINE
- Dosing flexibility QD / BID





ALPINE: BRUKINSA PFS & ORR Superiority to Ibrutinib in R/R CLL/SLL 2022 ASH Late Breaker & Concurrent NEJM Manuscript



BRUKINSA: Establishing Leadership with Best-In-Class BTKi



- BTKi is the cornerstone therapy and the standard of care for non-Hodgkin's lymphoma
- The BTKi market was \$8.4bn in 2022
- CLL is the largest indication for BTKi, accounting for 80% of the market
- Given its best-in-class profile, as demonstrated in head-to-head clinical trials for CLL, BRUKINSA is well positioned to become the leading BTKi

Successful approvals in CLL are unlocking BRUKINSA's value globally and anticipated to drive revenue growth

Tislelizumab Well Positioned for Global Success

- Mechanistically
 differentiated, Fc-γ
 receptor sparing, and
 multiple
 combinations under
 study
- 2 Realizing Impact from favorable labels and NRDL coverage in China
 - Achieved #1 value market share in China despite late to market; future filings in ROW
- **3** Broad clinical program, including:
 - 21 registration-enabling clinical trials
 - 12,100+ subjects enrolled in clinical trials in 30+ countries and regions, with 4,000+ from outside of China

- 4 Commitment to quality, global manufacturing
 - Built state-of-the-art facility in Guangzhou, building toward 200,000L of biologics capacity
 - Collaboration with one of the world's leading biologics manufacturers



25 global biologics manufacturing approvals

- 5 Future global approvals in more indications, and combinations
 - 10 approved indications in China: R/R cHL, R/R UC, 1L Sq, 1L non-Sq NSCLC, 2L/3L HCC and 2L/3L NSCLC, 2L/3L MSI-H or dMMR solid tumors, 2L ESCC, 1L NPC, 1L G/GEJ
 - 1 filing in the U.S.: 2L ESCC*, 2 filings in Europe: NSCLC & ESCC, filings in Australia and UK in NSCLC & 2L ESCC, and 2 in China in 1L ESCC & 1L HCC.
 - 11 other pivotal or potentially registration-enabling studies ongoing; compelling breadth of combinations e.g., ociperlimab, sitravatinib, zanidatamab, etc.
 - IO combination trials underway to drive success

Collaboration with Novartis

- Acceleration of global development in Novartis territory: North America, Europe, and Japan
- Further explore combination opportunities with Novartis pipeline
- Eligible for up to \$1.5 billion collaboration revenue from Novartis

BeiGene's Internal Discovery Pipeline



*Some indications will not require a non-pivotal Phase 2 clinical trial prior to beginning pivotal Phase 2 or 3 clinical trials; "*Confirmatory clinical trials post-approval are required for accelerated approvals; † Novartis owns commercial rights in United States, Canada, Mexico, the European Union, United Kingdom, Norway, Switzerland, Iceland, Lechtenstein, Russia, and Japan.
*SMAC = second mitochondrial-derived activator of caspase. # single-country trial. 1. BGB-3111-215 trial in previously treated B-cell lymphomas intolerant of prior BTK Itreatment. 2. In
collaboration with SpringWorks Therapeutics. 3. Developed by MapKure, LLC, jointly owned by BeiGene and SpringWorks. MapKure and is currently developing BGB-3245 under an exclusive
license from BeiGene

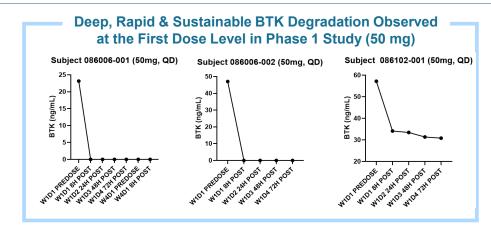


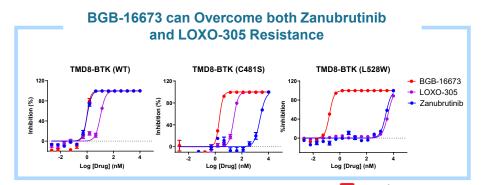
BCL-2i Program Summary

- BGB-11417 is a BCL2 inhibitor with potential to be best in class given higher potency and increased selectivity as well as shorter half-life compared to venetoclax that can potentially lead to improved efficacy and safety.
- Broad development plan initiated in CLL, NHL (including WM, MCL, MZL), AML, MDS and MM.
- With 400+ patients treated to date in 4 phase 1 studies, no safety concerns.
- Encouraging early efficacy in all indications eg. durable and deep responses seen in CLL at all doses tested- longer follow up is needed for higher dose. AML patients on BGB-11417 + azacitidine have high rates of blast clearance with doses as low as 40mg and responses are durable.
- Two trials with registrational intent:
 - R/R MCL after failure of BTKi
 - R/R CLL after failure of BTKi
- Broad registrational opportunities

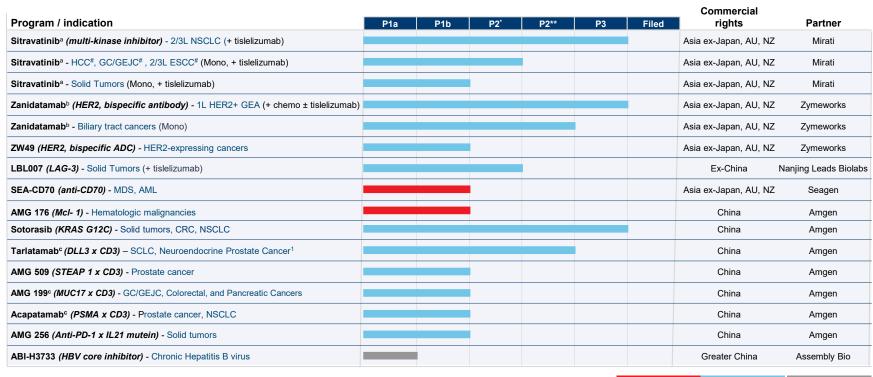
BGB-16673: BTK Chimeric Degradation Activating Compound for B-Cell Malignancies Showing Promise in Clinic

- Targeting BTK via an alternative mechanism
- New generation BTK inhibitor to enhance BTK expertise
 - To overcome BTK kinase inhibitor resistance
 - To destroy non-kinase (scaffolding) function
- BGB-16673, BeiGene's first CDAC molecule advanced to clinic
 - 2.5 years from program initiation to clinic
 - Good pharmacological properties
 - No IMiD activity
 - · Highly potent and selective
 - Good oral bioavailability and long t_{1/2}
 - Complete BTK degradation and clinical response observed at the first dose level, 50 mg





Clinical Pipeline from External Collaboration



Heme Solid Tumor Non-oncology

a. Mirati is also conducting its own clinical studies with sitravatinib, including the Phase 3 SAPPHIRE trial in non-Sq NSCLC; b. ZW25; c. Half-life extended BiTE® molecule; # single-country trial. *Some indications will not require a non-pivotal Phase 2 clinical trial prior to beginning pivotal Phase 2 or 3 clinical trials; **Confirmatory clinical trials post-approval are required for accelerated approvals. 1. This is a Phase 1 trial.



Growing Commercial Portfolio: 16 Approved Assets

Product	Lead Indications	Mechanism of Action	Regulatory Status	Our Commercial Rights	Partner
Brukinsa® zanubrutinib capulas	U.S.: CLL,R/R MCL ¹ , WM & R/R MZL ¹ ; China: R/R MCL ² , R/R CLL/SLL ² & R/R WM ² ; EU ³ : CLL, WM & MZL	BTK inhibitor	Approved in more than 65 markets, incl. U.S., China, EU and other markets	Global	NA
(in Tislelizumab	China:1L Squamous and Non-Squamous NSCLC, 2/3 L NSCLC, R/R classical Hodgkin's lymphoma ² , 2/3 L HCC ² , R/R PD-L1+ UC ² , 2L ESCC, MSI-H or dMMR solid tumors ² , 1L NPC, 1L G/GEJ	Anti-PD-1 antibody	Approved in China BLA Accepted in U.S. ⁴ MAA accepted in EU ⁴	Outside North America, Japan, UK, AU, EU and six other European countries	U NOVARTIS
B:C:3 pamiparib	3L BRCA-mutated ovarian cancer ²	PARP Inhibitor	Approved in China	Global	💆 BeiGene
XGEVA (denosumab)	Giant cell tumor of bone ⁸ , Skeletal Related Events (SREs) ⁷	Anti-RANK ligand antibody	Approved in China	Mainland China	AMGEN"
BLINCYTO (blinatumomab) in processing to the state of the	R/R Acute lymphocytic leukemia ⁷	Anti-CD19 x anti-CD3 bispecific T-cell engager (BiTE®)	Approved in China	Mainland China	AMGEN°
Kyprolis* (carfilzomib) figures	R/R Multiple myeloma ⁷	Proteasome inhibitor	Approved in China	Mainland China	AMGEN °
Reviimid' (enalidomide).sepute	R/R adult multiple myeloma, newly diagnosed multiple myeloma, previously treated follicular lymphoma	Anti-angiogenesis, immuno-modulation	Approved in China	Mainland China	ر ^{ال} Bristol Myers Squibb¨
V i d a z a a azacitidine for injection	Myelodysplastic syndromes, acute myeloid leukemia, chronic myelomonocytic leukemia	DNA hypomethylation	Approved in China	Mainland China	ر ^{الا} Bristol Myers Squibb [*]
sylvant	Idiopathic multicentric Castleman disease	IL-6 antagonist	Approved in China	Greater China	EUSA Pharma
Qarziba ®▼	High-risk neuroblastoma ²	Anti-GD2 antibody	Approved in China	Mainland China	EUSA Pharma

^{1.} Approved under accelerated approval. Continued approval for this indication may be contingent upon verification and description of clinicab benefit in a confirmatory trial. 2. Conditionally approved Full approval for these indications is contingent upon results from ongoing randomized, controlled confirmatory clinical trials. 3. The approval is applicable to all 27 EU member states, plus localand, Lichtenstein and Norway. 4. U.S.: here prior systemic therapy. EU: For patients with advanced or metastatic SCC after prior systemic chemotherapy and for patients with NSCLC including; locally advanced or metastatic NSCLC after prior systemic his chemotherapy for 11. advanced or metastatic squamous NSCLC, and in combination with chemotherapy for 11. advanced or metastatic squamous NSCLC after prior metastatic non-squamous NSCLC with no EGFR or ALK positive mutattions.





Growing Commercial Portfolio

WITH 16 APPROVED ASSETS

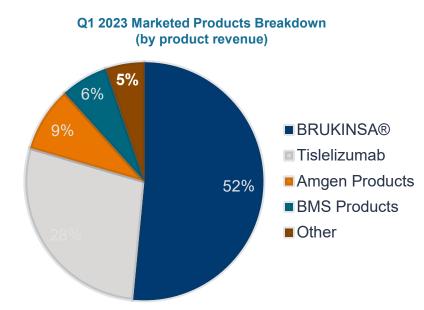
PRODUCT	LEAD INDICATIONS	MECHANISM OF ACTION	REGULATORY STATUS	OUR COMMERCIAL RIGHTS	PARTNER
POBEVCY® (Avastin biosimilar)	Colorectal, lung, glioblastoma, ovarian, and cervical cancers	Anti-VEGF antibody	Approved in China	Greater China	● EIO THERA
TAFINLAR® (dabrafenib)	Melanoma and BRAF V600 Mutation NSCLC	BRAF inhibitor	Approved in China	China Broad Markets ⁶	U NOVARTIS
MEKINIST® (trametinib)	Melanoma and BRAF V600 Mutation NSCLC	MEK inhibitor	Approved in China	China Broad Markets ⁶	U NOVARTIS
VOTRIENT® (pazopanib)	Advance renal cell carcinoma	VEGFR inhibitor	Approved in China	China Broad Markets ⁶	U NOVARTIS
AFINITOR [®] (everolimus)	Advance renal cell carcinoma ⁵ , NET, SEGA and Breast cancer	mTOR inhibitor	Approved in China	China Broad Markets ⁶	U NOVARTIS
ZYKADIA® (ceritinib)	ALK + NSCLC	ALK inhibitor	Approved in China	China Broad Markets ⁶	U NOVARTIS

^{5.} Following progression on or after vascular endothelial growth factor (VEGF)-targeted therapy. 6. Rights to promote and market in China's broad markets pursuant to a Market Development Agreement with an affiliate of Novartis Pharma AG. 7. Conditionally approved. Full approval of any particular indication will depend on the results of required post-marketing study(ies) in China

Abbreviations: ALK = anaplastic lymphoma kinase; BLA = Biologics License Application; BRAF = B-rapidly accelerated fibrosarcoma; CLL = chronic lymphocytic leukemia; HCC = hepatocellular carcinoma; MCL = mantle cell lymphoma; MEK = mitogen-activated protein kinase (MAPK) / Extracellular-signal regulated kinase (ERK); MSI = microsatellite instability-high; mTOR = Mammalian target of rapamycin; MZL = marginal zone lymphoma; NET = Neuroendocrine tumors; NPC = nasopharyngeal carcinoma; NSCLC = non-small cell lung cancer; R/R = relapsed / refractory; SEGA = subependymal giant cell astrocytomas; SLL = small lymphocytic lymphoma; UC = urothelial carcinoma; VEGFR = vascular endothelial growth factor receptor; WM = Waldenström's macroglobulinemia

Growing Commercial Revenue Stream





We Work Collaboratively with Our Partners, Large and Small, Regionally and Globally, to Provide Innovative Medicines to Patients Faster

Multinational Corporations







Taflinar, Mekinist, Votrient, Affinitor, Zykadia Tislelizumab. Ociperlimab



Access to Innovation





Entry into cell therapy with iPSC-derived NK CAR

Entry into mRNA therapeutics

Entry into LNP therapeutics

Clinical Supply Agreements for Combination HARBOUR Gopherwood Biotech













Building State-of-the-Art Manufacturing to Support Global Growth and Broad Portfolio

Multi-Functional
Manufacturing Facility
in Suzhou



Experienced, High-Quality Manufacturing Partners

Boehringer



Biologics Manufacturing Facility in Guangzhou



Future U.S. Manufacturing Facility at the Princeton West Innovation Center, NJ



- Aligned with the design criteria of U.S., EU, and China
- Commercial-scale small molecule drug products facility
- Pilot-scale biologic facility

- Manufacturing collaborations with leading manufacturers in biologics and small molecules
- Approved capacity 16,000L
- 54,000L completed in 2022
 + 10,000L in Q2 2023
- Building to 200,000L

- Construction underway on a U.S. manufacturing site for biologic manufacturing and clinical development – complete by 1H 2024
- 1 million+ sq ft of space for future expansion

BeiGene became the first company to have two sites approved in China for a biologic product (tislelizumab)



2023 Milestones and Catalysts





2023 Milestones and Catalysts (cont'd)

2H 2023 1H 2023 Initiate global pivotal trial in 1L CLL in **Study progress BGB-11417** combo with BRUKINSA (BCL-2) Data readout Data readouts from ongoing studies Readouts for multiple P2 studies, including: 2L ESCC in patients whose tumors Data readout **Ociperlimab** express PD-(L)1, 1L HCC and 1L NSCLC (anti-TIGIT Ab) Study progress Complete enrollment in Ph3 AdvanTIG 302 in 1L NSCLC Initial data readout from Phase I study in B cell malignancies **BGB-16673 (BTK Degrader)** Data readout BGB-A445 (anti-OX40) Data readout Initial data readout for Phase 1 study in solid tumors **BGB-15025 (HPK1 inhibitor)** Data readout Initiate dose expansion in combination with tislelizumab in solid tumors LBL-007 (anti-LAG-3) Study progress Initiate patient dosing + tislelizumab in umbrella studies Initiate 15 novel IO combos across 6 trials with tislelizumab including LAG3, OX40, **Additional Early Programs** Study progress TIM3, TIGIT, and HPK1, targeting multiple new tumor types including HNSCC, CRC, UBC, RCC, melanoma

Key Takeaways

- BeiGene's transformational next-generation model is leveraging unique global opportunities created by worldwide industry changes.
- We are building a global ecosystem of innovation, cost, and speed competitive advantages that are designed to outperform key success indicators heralded by our evolving industry.
- We fight for life against cancer —internally and with partners— in the unrelenting pursuit for exceptional science, quality, and impact by cost-effectively driving global operational excellence.
- We aspire to deliver improved medicines to more patients around the world, more affordably.



Thank you

Appendix slides follow

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (U.S. GAAP)



(Amounts in thousands of U.S. dollars, except for shares, American Depositary Shares (ADSs), per share and per ADS data)

	Three Months Ended March 31,		
	2023	2022 ¹	
	(Unaudited)		
Revenue:			
Product revenue, net	\$ 410,291	\$ 261,573	
Collaboration revenue	37,510	45,053	
Total revenues	447,801	306,626	
Expenses:			
Cost of sales - products	81,789	65,237	
Research and development	408,584	389,915	
Selling, general and administrative	328,499	294,573	
Amortization of intangible assets	187	188	
Total expenses	819,059	749,913	
Loss from operations	(371,258)	(443,287)	
Interest income (expense), net	16,016	10,071	
Other (loss) income, net	18,303	11,967	
Loss before income taxes	(336,939)	(421,249)	
Income tax expense	11,492	13,949	
Net loss	(348,431)	(435,198)	
Net loss per share attributable to BeiGene, Ltd.:			
Basic and diluted	<u>(0.26)</u>	\$ (0.33)	
Weighted-average shares outstanding:			
Basic and diluted	1,354,164,760	1,332,017,262	
Net loss per ADS attributable to BeiGene, Ltd.:			
Basic and diluted	<u> </u>	\$ (4.25)	
Weighted-average ADSs outstanding:			
Basic and diluted	104,166,520	102,462,866	

^{1.}We revised certain prior period financial statements for an error related to the valuation of net deferred tax assets, the impact of which was immaterial to our previously filed financial statements in the first and second quarters of 2022 (see "Notes to the Condensed Consolidated Financial Statements, Note 1. Description of Business, Basis of Presentation and Consolidation and Significant Accounting Policies" and "Note 2. Revision of Prior Period Financial Statements" included in our Quarterly Report on Form 10-Q for the period ended March 31, 2023 filed with the SEC).

Our Commitment to ESG

Our global strategy is focused on five areas supported by ten strategic priorities.

We have shared our progress against our 2022 targets and announce new goals in our 2022 ESG Report, which was published in April.



OUR PROGRESS



BeiGene made substantial progress in 2022 across all five Change Is the Cure focus areas and set a number of new goals.

Focus Area	2022 Goals	2022 Progress	New Goals
	■ Continue to invest in medicines across multiple modalities with 10 new molecules in clinic between 2022-2023	Complete. Entered three new molecules in clinic	
Advancing Global Health	Continue to seek approvals for our medicines globally	Complete. BRUKINSA approved in 19 new countries and regions in 2022	■ 10 new molecules in clinic annually beginning in 2024
	■ Define pricing principles and affordability strategy	Complete. Published BeiGene's Position on Affordability	
Empowering Our People	■ Improve colleague engagement by three percent globally versus 2020 engagement scores	✓ Complete. Improved by 7%	 ■ Maintain colleague engagement scores globally versus 2022 engagement scores with a stretch goal of +3% for the 2024 engagement survey ■ Improve work-life balance survey scores by
	■ Roll out a global initiative to address work-life balance	✓ Complete. Rolling out a leadership-driven behavior change program to improve work-life balance	3%, with a stretch goal of 5% in 2023 By 2030: ☐ Reach global gender parity at the VP level and above ☐ Achieve a 50% improvement in workforce diversity (underrepresented groups)
	■ Develop a three-year global strategy to improve DEI&B across the company	✓ Complete. 2030 goals approved by Board of Directors	company-wide at management levels in the U.S. Continue to address the composition of the Board of Directors for gender and U.S. underrepresented groups

OUR PROGRESS (CONT'D)



BeiGene made substantial progress in 2022 across all five Change Is the Cure focus areas and set a number of new goals.

Focus Area	2022 Goals	2022 Progress	New Goals
Innovating Sustainably	 Achieve ISO 14001 certifications for our Suzhou and Guangzhou manufacturing facilities 	✓ Complete. Certification for each facility received in November 2022	 Set a quantitative Scopes 1 and 2 emissions goal by 2024 Set a quantitative Scope 3 emissions goal
	 Expand GHG inventory to include Scope 3 emissions 	✓ Complete. Inventory compiled	by 2025. To advance this goal, engage with two-thirds of our raw material supplier base
	 Conduct a climate risk scenario analysis and assessment aligned with the Task Force for Climate-Related Financial Disclosures (TCFD) recommendations 	✓ Complete. TCFD-aligned climate risk scenario analysis and assessment completed	of a product stewardship program (This goal is in progress as we continue to
	■ Set a global climate strategy	✓ Complete. Strategy developed	evaluate internal product stewardship efforts.)
Supporting	 Develop a three-year patient engagement and advocacy strategy 	✓ Complete. Strategy developed	
	 Expand partnerships and collaborations with organizations around the world focused on health policy, equity, and patient needs 	✓ Complete. Launched Talk About It: Cancer and Mental Health	■ Spearhead multi-stakeholder solutions that empower patients and disrupt systemic access barriers by 2025
	■ Launch colleague engagement and volunteer events in the U.S., Europe, and Australia	 Complete. Piloted a paid volunteer time-off policy in the U.S.; organized colleague engagement events in U.S., Europe, Australia, and China 	 Engage employees in 10,000 hours of global volunteerism by 2023 ■ Expand paid volunteer time-off policy
	 Engage employees to support organizations focused on cancer awareness raising, patient support, and research 	 Complete. Employees participated in numerous events to support patient organizations 	globally in 2023
Operating Responsibly	 Become a signatory of the UN Global Compact 	 ✓ Complete. Joined in May 2022 ✓ Participating in the UN Global Compact's SDG Ambition Accelerator 	□ Continued from 2022: Implement a third- party supplier risk management program in 2023 (Manager hired in 2022 to oversee development and implementation)